

Understanding Terrorism and Managing the Consequences

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Paul M. Maniscalco, Hank T. Christen : Understanding Terrorism and Managing the Consequences before purchasing it in order to gauge whether or not it would be worth my time, and all praised Understanding Terrorism and Managing the Consequences:

0 of 0 people found the following review helpful. Great reference book for HLS classes By S. Kidder I needed the book for Homeland Security classes. It was required reading but was interesting and provided a source of reference for my writings. 2 of 2 people found the following review helpful. Great Source and Reference! By A Customer I was skeptical at first about another book on terrorism. After being disappointed by several other terrorism response books allegedly written for emergency planners and responders, I was very satisfied with Understanding Terrorism and Managing The Consequences. This book is a breath of fresh air that restores my confidence that responders who have the experience and background of planning for operating at terrorist events are sharing their expertise knowledge. Understanding Terrorism provides you the VITAL information you need to perform your duties as a responder as well as provides

security directors safety managers expanded knowledge on what is expected for their functional areas in times of terrorist events. The information is provided in a cohesive manner that aids the users with easy comprehension and utility of the material. It also compiles all the needed references under one cover to make your job easier. The approach the authors have adopted with this book is a big bonus. Frankly I am tired of books that adopt a "shotgun" approach or use theoretical [terminology] to convey the message of safe and effective response strategies; they fail to address the implementation and operational application issues effectively. THAT IS NOT THE CASE WITH UNDERSTANDING TERRORISM. This book helped me each step of the way as well as provides me with the benefit of being a "one book" planning and response reference. Public or private sector emergency managers, responders or security officials, if you are responsible for the emergency response, Understanding Terrorism is the one book you should own, read and use. 4 of 5 people found the following review helpful. Outstanding Reference and Text By Anthony Simone I just completed my review of this text... Wow! This is a must have textbook and operational reference. Paul Hank have done an incredible job by compiling the most current information on this complex topic and distilled it to an understandable level for students, rookies, the most senior of members and manager alike. They have also assembled a most impressive cast of contributors including: Dr. Richard Falkenrath formerly of Harvard University - Kennedy School of Government now with the National Security Council, Frank Cilluffo Director, Terrorism Task Force, Center for Strategic and International Studies, David Cid - ASAIC - FBI, James Denney - LA City FD (ret), Neal Dolan - SAIC - USSS, Michael Hopmeier, Dennis Krebs, Michael Malone - Maj - USMC, Susan McElrath, Gene O'Neill - UMDNJ - EMS, Fredrick Sidel MD - Former Chief, US Army Chemical Casualty Care Office, Charles Stewart MD and Robert Walker. Outstanding operational, planning and policy reference for use by emergency responders, law enforcement, public policy and administrative personnel as well as a powerful textbook for the classroom. The positive attributes of this text are many and the space I am allocated too small! Get this book!

For courses in any public safety training program or terrorism response training program. Appropriate for emergency planners at all levels-local, state, and federal. Also appropriate for military agencies that plan or interface with civilian response agencies. An effective on-scene resource, as well as the most comprehensive instructional guide, this resource provides an in-depth look at consequence response-the safety procedures for emergency responders, scene search operations, precautions for secondary devices, and initial scene evaluation of a terrorism/tactical violence event.

From the Back Cover Understanding Terrorism and Managing the Consequences is the only comprehensive book for the emergency community and the first to: Discuss tactical violence and information warfare as a significant emergency responder threat. Address weapons of mass effect how weapons that may not cause mass destruction can cause massive disruption of society and services. Direct emphasis on consequence response and scene safety. Include simulations that can be assigned as student projects. An effective on-scene resource, as well as the most comprehensive instructional guide, Understanding Terrorism and Managing the Consequences is appropriate for emergency planners at all levels local, state, and federal. Providing an in-depth look at consequence response, Maniscalco and Christen detail safety procedures for emergency responders, scene search operations, precautions for secondary devices, and initial scene evaluation of a terrorism/ tactical violence event. Their discussion of the incident management system as applied to terrorism/tactical violence response outlines procedures that will insure a coordinated and effective response plan. An overall analysis of the threat spectrum to emergency responders is a significant contribution offering numerous survival skills. Understanding Terrorism and Managing the Consequences is not only a broad but also a complete overview. About the Author Paul M. Maniscalco PhD (c), MPA, EMT/P is a deputy chief paramedic for Fire Department, City of New York EMS Command; an adjunct assistant professor with George Washington University, School of Medicine and Health Sciences; and a past president of the National Association of Emergency Medical Technicians. His previous commands in New York City have included Manhattan, the Bronx, Brooklyn and Staten Island, Communications, Division of Training, Office of the Chief of the Operations, and Commanding Officer of the Special Operations Division. Chief Maniscalco has over 25 years of EMS and fire service response, supervisory, and management experience. Paul has lectured extensively internationally and is widely published in academic and professional journals on emergency medical service, fire service, special operations, public safety, and crisis and consequence response to acts of terrorism and national security issues. He is the co-author of the Brady textbook, The EMS Incident Management System: EMS Operations for Mass Casualty and High Impact Incidents, a contributing author to the Chemical and Biological Arms Control Institutes' Hype or Reality? The "New Terrorism" and Mass Casualty Attacks, the U.S. Fire Administration's Guide to Developing and Managing an Emergency Service Infection Control Program, National Fire Service Incident Management System Consortium's Model Procedures Guide for Emergency Medical Incidents, First Edition and a contributing author for the International Federation of Red Cross and Red Crescent IFRC Disaster Management Training Manual. Chief Maniscalco is a member of the U.S. Department of Defense, Defense Science Board, Transnational Threat Study; the Center for Strategic and International Studies CBRN Terrorism Task Force; the Department of Defense, Interagency Board (IAB) EMS/Medical Working Group; an advisor to the Defense Advanced Research Project Agency; and is an

appointee to the congressionally mandated National Panel to Assess Domestic Preparedness (Gilmore Commission). Paul also holds an appointment to the Harvard University, John F. Kennedy School of Government and Department of Justice Executive Session on Domestic Preparedness, a three-year panel examining the issues of responding to acts of terrorism. Paul M. Maniscalco earned his baccalaureate degree in public administrationpublic health and safety from the City University of New York, a master of public administration-foreign policy and national security from the New York University Wagner Graduate School of Public Service and is presently a candidate for a doctoral degree in organizational behavior with a specialization in disaster management. Hank Christen, MPA, EMT, is the director of emergency response operations for Unconventional Concepts Inc. He was previously a battalion chief for the Atlanta Fire Department, and director of emergency services, Okaloosa County, Florida. He was the unit commander for the Gulf Coast Disaster Medical Assistance Team and responded to national level disasters including multiple hurricanes, wildfires, and the 1996 Olympics. He is a member of the U.S. Department of Defense, Defense Science Board, Transnational Threat Study and has served on the Department of Defense, Interagency Board (IAB) EMS/Medical Working Group and as an advisor to the Defense Advanced Research Project Agency. He is currently a member of the Executive Session on Domestic Preparedness, John F. Kennedy School of Government, Harvard University. Hank Christen has been a speaker at international level disaster conferences since the 1970s. He is a contributing editor to Firehouse Magazine and has published over 50 technical articles. He is the co-author of The EMS Incident Management SystemA Guide to Mass Casualty and High Impact Events (Brady, 1998) and a contributing author for the International Federation of Red Cross and Red Crescent IFRC Disaster Management Training Manual. Excerpt. Reprinted by permission. All rights reserved. Terrorism is not a new phenomenon. It has, and always will remain a weapon of the weak. It is a low-cost, high-leverage method and tactic that enables small nations, sub-national groups and even individuals to circumvent the conventional projections of national strength (political, economic, or conventional military might). This is especially the case since the United States' swift and decisive victory in Desert Storm. Few, if any, nations would attempt to confront the United States tank for tank/plane for plane in a conventional war on the traditional battlefield, recognizing that terrorism and unconventional warfare is a more effectiveand perhaps even unaccountablemeans of offsetting a superpower's strength and striking at its weakness. Although the threat of terrorism is not new to the world stage, the face of terrorism is changing. In our current climate of increased ethnic, tribal, religious, and nationalist conflict, terrorism is increasingly becoming a strategic tactic and weapon for non-state actors with interests inimical to our own. Subnational and nonstate groups, many with a global reach, such as Usama Bin Laden's organization, Al Qaida, the Islamic Jihad, the Tamil Tigers of Eelam (LTTE) and a host of loosely affiliated networks of fellow travelers are difficult to monitor for a variety of logistical problems and legal constraints. Even when a conflict coalesces into a mass movement, terrorism tends to germinate within small cells, difficult to discern against the backdrop of the larger movement. Moreover, terrorists' motivations are multifaceted, and differ from group to group. Of unique concern is the irrationality of many non-state groups. Often feeling that they answer to a higher spiritual authority, groups such as the Aum Shinrikyo are not bound by traditional political ideology, nor do they strive for popular support and acceptance. These motivations translate into a myriad of dangerous intentions, including the propensity for mass casualties. In the past, politically motivated terrorists often tried to strike a casualty balance in their attacks: inflict enough, to be heard on the global stage, but not too many where a backlash hurts the cause. Modern terrorists are no longer motivated or constrained by popular appeal. Some religious extremists don't seek a seat at the negotiating table. They want to blow up the table and replace it with their own. Perhaps most troubling is that terrorists today can avail themselves of advanced technology. The access and know-how to such technology, particularly chemical, biological, radiological, or nuclear (CBRN) weapons, truly empowers a new class of adversaries. What makes a major CBRN terrorist incident unique is that it can be a transforming event. A terrorist attack involving such weapons of mass destruction would have catastrophic effects on American society beyond the deaths it might cause. Although the probability of a significant CBRN attack may be low in the near future, the consequences are too severe to ignore. Aside from the actual physical effects and casualties resulting from a CBIZN event, the psychological impact cannot be underestimated, possibly shaking the nation's trust and confidence in its government and institutions to the core. However, the longer the window that it does not occur, the more robust opportunity we have to undertake and implement the mechanisms to prevent and better manage the consequences of such an event. To fully appreciate the considerable challenges the United States is now facing, it is important to put the current fears regarding the threat into perspective. For decades, terrorism experts have argued about the likelihood of a major terrorist incident occurring on U.S. soil. They also argued over the possibility of terrorists using weapons of mass destruction. The debating ended abruptly with the February 26, 1993, World Trade Center bombing and the May 20, 1995, sarin gas attack of the Tokyo subway. Threat calibrations did a 180-degree turn, and our nation's planners have been running ever since to catch up with the change and backfill shortfalls that had been allowed to grow during the debating years. Two critical thresholds have now been crossed, forcing policy makers to plan for terrorism that may well be within our home territory and involve weapons more dangerous than ever before. This sea change in terrorism demands a vigorous and flexible response policy to counter the threat of terrorismin both its novel and familiar form. The terror threat has changed but what remains constant is the crucial influence of the emergency

responders: the EMTs, paramedics, firefighters, and state and local law enforcement officials and in the case of bioterrorism, primary care physicians and public health and medical communities. A terrorist event has international implications, but the immediate consequences are local. The actions taken in the first moments after an event are critical to shaping and determining the outcome of a major terrorist event. The actions taken by these men and women will decide whether or not victims can be turned into patients and ultimately whether the battle will be won or lost. Much has been written by inside-the-Beltway think tanks and policy wonks. The terrorist threat has been thoroughly studied and recommendations have been offered by the dozen. The next step is to generate awareness and effectively educate the professionals tasked with responding to these heinous acts. There is currently a dearth of literature aimed at educating and training the real heroes in the fight against terrorism: the emergency responders. However, education and training also require equipment and exercises which, in turn, must be underpinned by resources. The big mistakes must be made on the practice field, not on Main Street, U.S.A. Resources, however, are limited. Our goal, therefore, must be optimal transition from the ordinary (coping with heart attacks or a HAZMAT incident) to the extraordinary. Standardized training, cross-jurisdictional/ interoperable equipment and incident command structures, and communication of lessons learned from exercises so as to encourage (common) best practices all are key to our common cause. This text, *Understanding Terrorism and Managing Its Consequences*, is the first of its kind and fills a critical void. The authors, Paul M. Maniscalco and Hank T. Christen, provide the first road map for the practitioner for dealing with a mass-casualty terrorist event. It represents an invaluable reference to arm those at the tip of the spear those at the forefront with knowledge and awareness. This book will help improve the odds in favor of the emergency responders and in turn the American people. Frank J. Cilluffo Deputy Director and Senior Policy Analyst Center for Strategic and International Studies Washington, D.C.